



Conflict of Interest Policy

GP12

Section:	Governance Process
Applicable to:	All Directors and Committee Members Staff
Approved by:	Board
Date Established:	December 2009
Date Reviewed:	March 2010, October 2014, October 2019, March 2021

Purpose:

1. This document defines conflict of interest as it relates to College work and provides guidance to Directors and Committee Members with respect to their duties.

Definition and Description of Conflict of Interest:

2. A conflict of interest exists where a reasonable member of the public would conclude that a Director or Committee Member's personal, professional or financial interest, relationship or affiliation may affect their judgement or the discharge of their duties to the College. A conflict of interest may be real or perceived, actual or potential, direct or indirect.
3. For the purposes of this policy, a family or close personal relationship could be a spouse, partner, family member or anyone with whom they have a direct financial relationship such as a business partner, employer or employee.
4. Directors and Committee Members must disclose all involvements with other organizations, vendors, or associations that might give rise to, or might reasonably be seen as giving rise to, a conflict of interest.
5. The situations in which a potential conflict of interest may arise cannot be exhaustively set out. Conflicts of interest generally arise in the following situations:
 - a. **Director or Committee Member self-interest** – when a Director or Committee Member enters into any business arrangements either directly or indirectly with the College, or has a significant interest in a transaction or contract with the College;

- b. **Interest of a close personal relationship or association** – when a Director or Committee Member’s family member or practice/business partner(s) enter into any business arrangement with the College;
- c. **Gifts** – when a Director or Committee Member or a family or close personal relationship or any other person, company or organization chosen by the Director or Committee Member, accepts gifts, credits, payments services or anything else of more than a token or nominal value (\$50 or less) from a party with whom the College may enter into a business arrangement (including a supplier of goods or services).
- d. **Competing Interests** – when a Director or Committee Member owes obligations (including fiduciary obligations) to another organization that are competing or inconsistent with those of the College and its duty to act in the public interest.
- e. **Failure to Disclose Information** – when a Director or Committee Member fails to disclose information that is relevant to the affairs of the College.

Policy:

- 6. All Directors and Committee Members have a duty to act solely in the best interest of the College, consistent with the mandate of the College to act in the public interest, and to maintain the trust and confidence of the public in the integrity of the decision-making processes of the Board and College committees.

To this end, they must avoid or resolve conflicts of interest while performing their duties for the College. Even if there is no actual conflict of interest, they must make best efforts to avoid situations that a member of the public or a registrant might consider or perceive as a conflict of interest.

- 7. Directors and Committee Members recognize that a conflict of interest or an appearance of a conflict of interest by a Director or a Committee Member:
 - a. Could bring discredit to the College;
 - b. Could amount to a breach of the fiduciary obligation of the person to the College; or
 - c. Could create liability for either the College and/or the person involved.
- 8. Both prior to serving on the Board or Committee, and annually during a Director or Committee Member’s term of office, each Director or Committee Member shall disclose in writing to the Registrar any professional, business or personal interests, and aside from this, are required to notify the Registrar as soon as possible of any changes to this information.

Interests that Require Declaration

9. Each Director and Committee Member should declare any of the following interests that relate to them or a family or close personal relationship:
 - a. Any paid or unpaid employment or professional practice;
 - b. Ownership of any company, business or consultancy;
 - c. Appointments, offices and memberships of other professional bodies or associations, voluntary or otherwise;
 - d. Any close personal ties with other College Directors, Committee Members or College employees; and
 - e. Any other interest which may be relevant and not covered above.

Process for Resolution of Conflict of Interest:

10. As a standard agenda item, all Directors and Committee Members will be invited to declare at the beginning of each meeting any conflict of interests they have in relation to items on the agenda. The declared interests will be recorded in the Board's/Committee's minutes.
11. Where a Director or Committee Member believes that they have a conflict of interest in a particular matter, they shall:
 - a. Prior to any consideration of the matter, declare to the Board or the Committee that they have a conflict of interest that prevents them from participating;
 - b. Not take part in the discussion of or vote on any question in respect of the matter;
 - c. Leave the room (or if held virtually, log out) for the portion of the meeting relating to the matter even when the meeting is open to the public; and
 - d. Not attempt in any way to influence the voting or do anything which might reasonably be perceived as an attempt to influence other Directors or Committee Members or the decision relating to the matter.
12. Where a Director or Committee Member is in doubt as to whether they have a conflict of interest, they shall consult with an appropriate person, such as the Board Chair, the relevant Committee Chair, the Registrar, a designated member of staff, or independent legal counsel in a hearing.
13. Where a Director or Committee Member believes that another Director or Committee Member has a conflict of interest that has not been formally declared, the first Director or Committee Member shall advise an appropriate person, such as the Board Chair, the relevant Committee

Chair, the Registrar, a designated member of staff, or independent legal counsel in a hearing. The person who is suggested as having a conflict of interest is entitled to address the matter before any decision is made by the Board or relevant Committee, as appropriate.

14. Where the Board or Committee concludes that one of its members has a conflict of interest that has not been declared, it can direct that the Director or Committee Member not participate in the discussion or decision, leave the room (or if held virtual log out) for the portion of the meeting, and not try to otherwise exert influence in the matter.
15. Every declaration or finding of conflict of interest, as well as any consequent action, shall be recorded in the minutes of the meeting.